

## Money Forward Investor Day 2023

### Time and Date

Tuesday, February 28th, 2023, from 20:30 to 22:20 (JST)

| Time        | Topic  | Speaker  |
|-------------|--|--|
| 20:30~20:48 | Opening remarks /<br>Expansion of the back-office SaaS platform and the<br>progress on integration of Fintech and SaaS | Yosuke Tsuji<br>Representative Director, President and CEO   |
| 20:48~21:00 | Financial strategy overview / Improving company-<br>wide profitability   | Naoya Kanesaka<br>Director, Group Executive Officer and CFO  |
| 21:00~21:21 | Enhancing value of back-office SaaS platform and<br>go-to-market strategy  | Kazuya Yamada<br>Group Executive Officer and CSO of Money Forward<br>Business Company<br><br>Yuya Mineshima<br>Money Forward Business Company, General Manager of<br>Cloud ERP Department<br><br>Hiroshi Nagai<br>Money Forward Business Company, General Manager of<br>Business Promotion Department (covers Professional<br>Firms) |
| 21:21~21:27 | Disciplined M&A and track record   | Yumiko Nagao<br>Head of Corporate Development (Head of M&A)  |
| 21:27~21:40 | Break  |  |
| 21:40~      | Q&A Session  | Naoya Kanesaka, Kazuya Yamada, Yuya Mineshima,<br>Hiroshi Nagai, Tetsuya Komaguchi, Yumiko Nagao   |